				ARENE						MBS Procurement				
L1125S6 Master's Degree F	Sity of Applied Sciences Programme in Procurement Business and Administration	extent of credits	Ethics	Proactive Development	Internationality and Multiculturalism	Sustainable Development	Learning to Learn	Operating in a Workplace	Analytical and Methodological Competence	Procurement Competence	Business Development Competence	Advanced Business Management Competence	Collaboration and Influencing Competence	
	Research Methods and Skills	5	х	х		U)	х	х	х		х			
	Procurement Operations and Strategy	5	х	х	х	х		х	х	х	х	х		
	Collaboration and Negotiation Skills	5	Х	Х	Х			Х		Х	Х		Х	
	Supplier Relationship Management	5	Х	Х	Х	X		Х		Х	Х	Х	Х	
	Procurement Analytics and Technology	5	Х	Х				Х	Х	Х	Х			
	Contract and Risk Management	5	х	Х			Х	Х	Х	Х		Х	Х	
	Sustainable Procurement	5	Х	X		Х		Х		Х	Х		X	
	In total	35												
·	Strategic Management and Transformation	5	Х	X	X	Х	Х	Х			Х	X	X	
	Choose two of the following:	Ī												
	Project Management	5	Х	Х	Х		Х	Х	Х		Х	Х	Х	
	Circular Economy and ESG	5	х	х	х	х	Х	х			Х	Х	Х	
	Digital Service Design	5		х			х	Х	х		х	х		
	Quality Management	5	х			х		X	X		Х	х		
	In total	15												
	Electives	10												
	Master's thesis	30	х	х	х	х	х	х	х	х	х	х	Х	
	In total	40												
•	Total	90												